

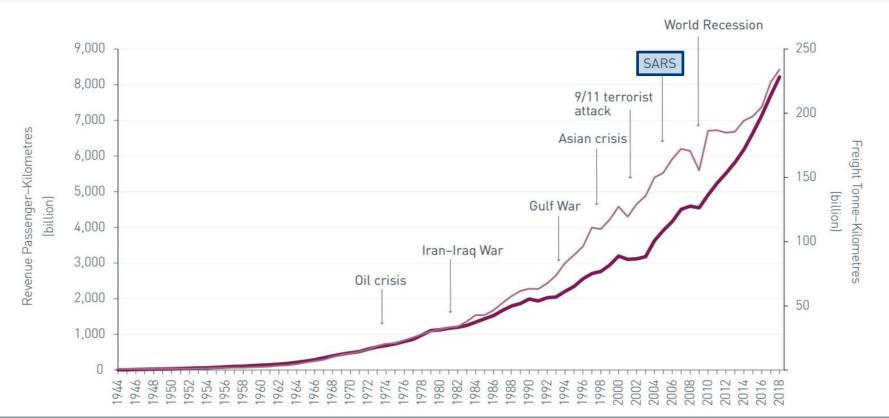
Montréal, Canada As of 21 February 2020





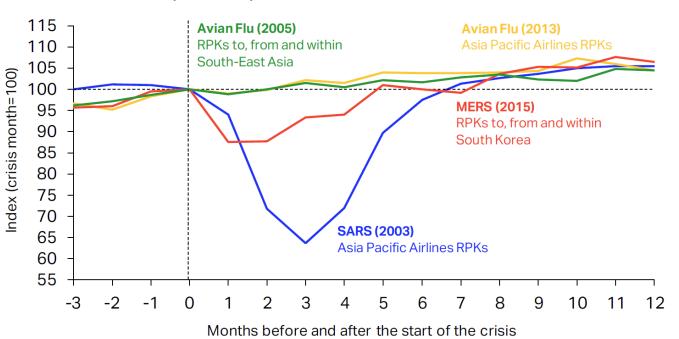
Economic Impact Analysis

Air traffic has been vulnerable to external factors including disease outbreaks



What can we learn from past experience? SARS, Aviation flu and MERS

Impact of past outbreaks on aviation



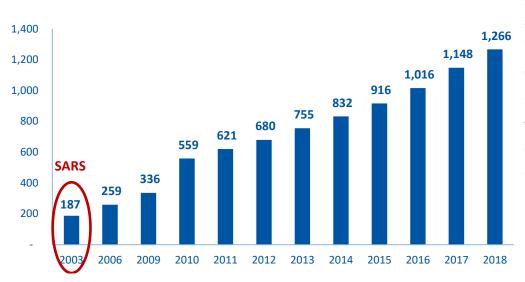
History shows that SARS has the most serious impact on traffic. At the height of the outbreak (May 2003), monthly RPKs of Asia-Pacific airlines were 35% lower than their pre-crisis levels. Overall in 2003, Asia-Pacific airlines lost 8% of annual RPKs and \$6 billion of revenues.

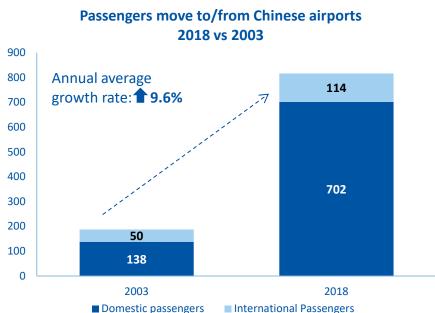
Source: IATA Economics



Chinese international traffic more than doubled since 2003 SARS spread

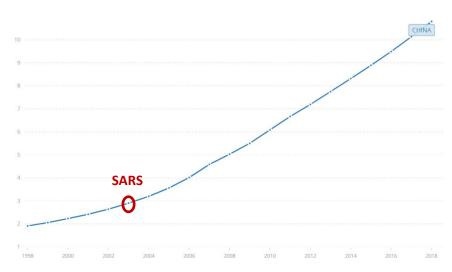
Total number of passenger moved through Chinese airports 2003-2018 (million of passengers)



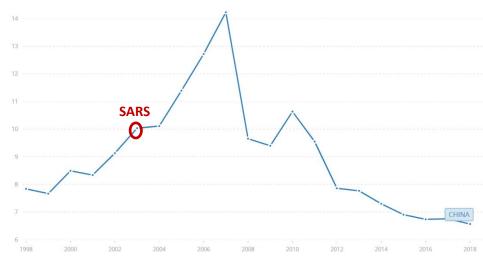


Chinese economic size quadrupled since 2003 but growth rate slowed down

GDP of China (constant 2010 USD, trillion)

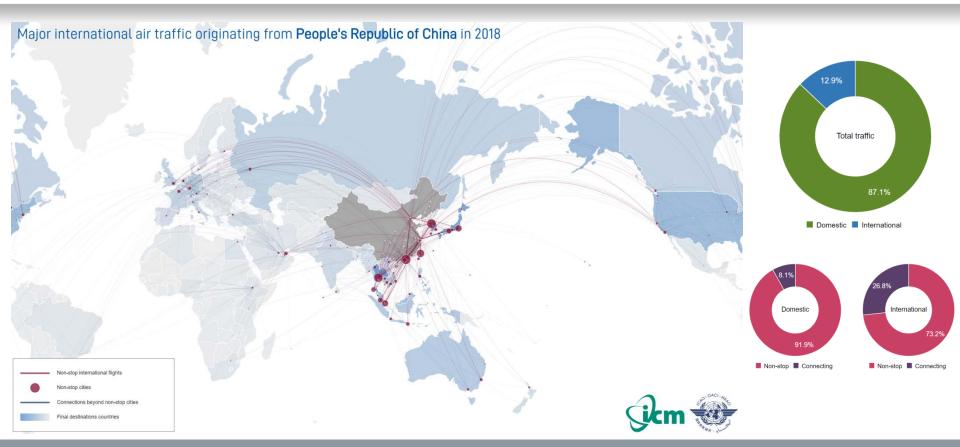


GDP Annual Growth of China (%)





Air connectivity of China in terms of O-D passenger movement



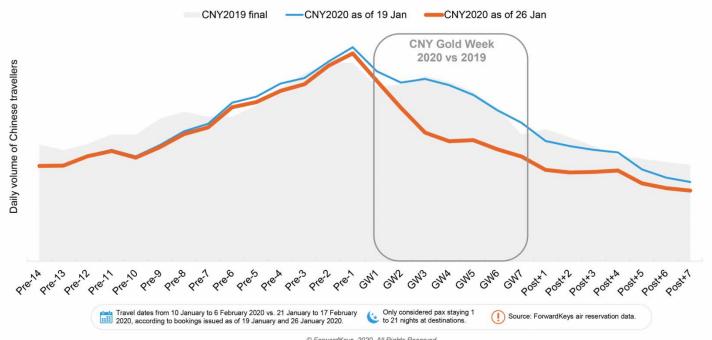


Air connectivity of Wuhan airport in terms of O-D passenger movement



COVID-19 outbreak caused a substantial setback in flight bookings for Chinese New Year

Chinese air arrivals in worldwide regions for Chinese New Year, before vs one week after the travel restrictions 10 January – 6 February, Bookings made as of 19 January and 26 January 2020. Volumes of arrivals.



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Flight cancellation has exceeded actual operations since 31 January 2020



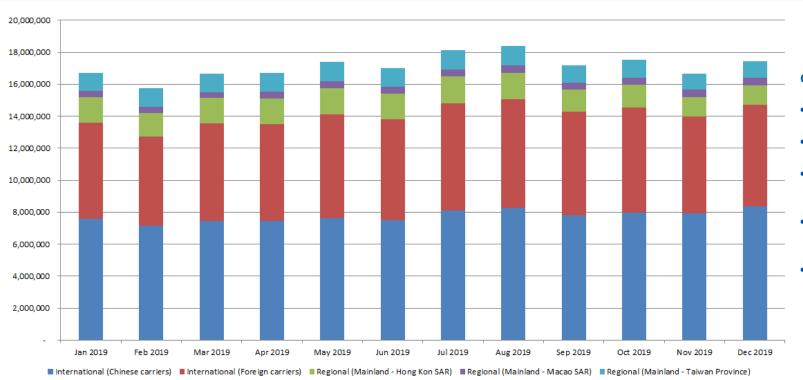
Note: The above includes a) international from mainland China, Hong Kong SAR of China, Macao SAR of China, Taiwan, Province of China; b) domestic within mainland China, and c) regional between mainland China and Hong Kong SAR, Macao SAR and Taiwan Province

Scenario Analysis: International Services from/to Mainland China

This is a preliminary analysis. Figures and estimates herein will be updated with the situation evolving and more information available.

- "International" refers to scheduled international passenger services from/to mainland China excluding:
 - scheduled passenger services between mainland China and Hong Kong Special Administrative Region (SAR) of China, Macao SAR of China and Taiwan, Province of China; and
 - scheduled international passenger services from/to Hong Kong SAR, Macao SAR of China and Taiwan, Province of China
- "Regional" refers to scheduled passenger services:
 - between mainland China and Hong Kong SAR of China
 - between mainland China and Macao SAR of China; and
 - between mainland China and Taiwan, Province of China

Number of seats offered by airlines (monthly, 2019)

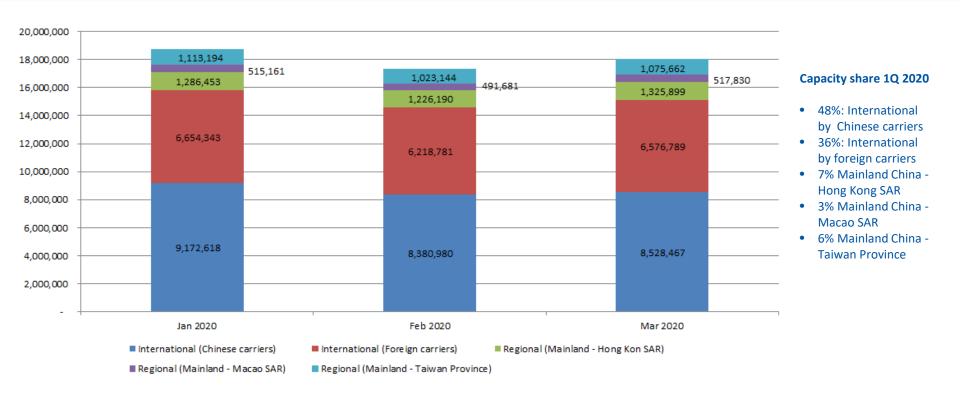


Capacity share 2019

- 45%: International by Chinese carriers
- 37%: International by foreign carriers
- 9% Regional (mainland China -Hong Kong SAR)
- 3% Regional (mainland China -Macao SAR)
- 7% Regional (mainland China -Taiwan Province)

UNITING AVIATION

Number of seats offered by airlines (1Q 2020 originally-planned)





UNITING AVIATION

Over 130 airlines reduced international services or cancelled all operations from/to mainland China

| International (133) | Cambodia Airways Co. Ltd | Iberia* | MIAT - Mongolian Airlines* | Scoot* | Ural Airlines | Juneyao Airlines |
|--------------------------|-----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--|
| Air Algerie* | Cambodia Angkor Air* | IndiGo* | Myanmar Airways Intl* | Shandong Airlines | Urumqi Airlines* | Mandarin Airlines |
| Air Astana* | Cebu Pacific Air* | IrAero* | Myanmar National Airlines* | Shanghai Airlines | US-Bangla Airlines | Shandong Airlines |
| Air Busan | Chengdu Airlines | Iraqi Airways* | Neos Air* | Shenzhen Airlines | Uzbekistan Airways* | Shanghai Airlines |
| Air Canada* | China Eastern Airlines | Japan Airlines | Nok Air | Siberia Airlines* | Vietnam Airlines* | Shenzhen Airlines |
| Air China | China Express Airlines | JC Cambodia Intl Airlines | NokScoot Airlines Co Ltd | Sichuan Airlines | Virgin Atlantic Airways* | Sichuan Airlines |
| Air Company SCAT* | China Southern Airlines | Jeju Airlines | NordStar* | SilkAir | Xiamen Airlines Company | Tigerair Taiwan Co. Ltd |
| Air France* | China United Airlines | Jetstar Asia* | Okay Airways | Singapore Airlines | Yakutia* | Uni Airways |
| Air India* | China West Air* | Jetstar Japan* | Oman Air* | Sky Angkor Airlines | Zhejiang Loong Airlines | Xiamen Airlines Company |
| Air Koryo* | Chongqing Airlines* | Jetstar Pacific Airlines* | Pakistan Intl Airlines* | Spring Airlines | Regional (25) | Zhejiang Loong Airlines* |
| Air Madagascar* | Citilink Indonesia | Jin Air* | PAL Express* | Spring Airlines Japan | Air China | |
| Air Mauritius* | Delta Air Lines* | Juneyao Airlines | Peach Aviation Limited* | Srilankan Airlines | Air Macau | |
| Air New Zealand* | Donghai Airlines* | Kenya Airways* | Pegas Fly* | SWISS* | Cathay Dragon | |
| Air Seoul, Inc* | Eastar Jet | KLM-Royal Dutch Airlines* | Philippine Airlines* | Thai Air Asia X | Cathay Pacific Airways | |
| AirAsia | Egyptair* | Korean Air | Philippines AirAsia Inc.* | Thai AirAsia | China Airlines | |
| Airasia X | El Al Israel Airlines* | Kunming Airlines | Qantas Airways* | Thai Airways International | China Eastern Airlines | |
| All Nippon Airways | Emirates | Lanmei Airlines | Qatar Airways* | Thai Lion Air | China Southern Airlines | |
| American Airlines* | Ethiopian Airlines | Lao Airlines | Qingdao Airline Co, Ltd | Thai Smile Airways* | Chongqing Airlines | Announced since late |
| Asiana Airlines | Etihad Airways | Lion Air | Royal Air Maroc* | TianJin Airlines | Donghai Airlines | January 2020; |
| Austrian Airlines* | Finnair* | LOT - Polish Airlines* | Royal Brunei Airlines* | Tibet Airlines* | EVA Airways | Duration varies |
| AZUR air* | Garuda Indonesia* | Lucky Air Co. Ltd. | Royal Flight Airlines* | Turkish Airlines* | Far Eastern Air Transport* | * ** !! !! |
| Bangkok Airways* | Guangxi Beibu Gulf Airlines | Lufthansa German Airlines* | Ruili Airlines | Turkmenistan Airlines* | Hainan Airlines | *: Airlines with all serv cancelled |
| Batik Air | Hainan Airlines | Mahan Air* | RwandAir* | T'way Air* | Hebei Airlines* | cancened |
| Beijing Capital Airlines | Hebei Airlines* | Malaysia Airlines | SAS Scandinavian Airlines* | Ukraine Interl Airlines* | HK Express | |
| British Airways* | Himalaya Airlines* | Malindo Airways | Saudi Arabian Airlines* | United Airlines* | Hong Kong Airlines | |

Duration varies *: Airlines with all service

cancelled

Baseline (hypothetical situation without COVID-19 outbreak)

- Seat capacity: used "originally-planned" winter schedule
- Load factor: used 2018 actual results of airlines

Scenario 1

- Seat capacity in January and February: estimated by airlines' schedule changes
- Seat capacity in March: applied the same reduction rate as February
- Load factor: used 2018 actual results of airlines except Hong Kong SAR of China

Scenario 2

- Seat capacity in January and February: estimated by airlines' schedule changes;
- Seat capacity in March: reduced by further 10% from February;
- Load factor: decreased by 12 22% in February and by 7 17% in March

Scenario analysis: Assumptions

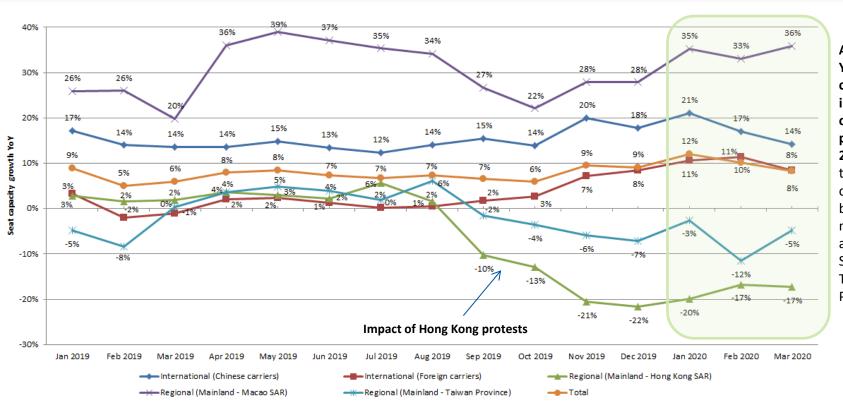
| | | Base | eline | Scena | ario 1 | Scenario 2 | | |
|--------------------------|--|---|--|--|--|---|-----------------------|--|
| | Assumptions | Seat capacity reduction from originally-planned | Passenger load factor | Seat capacity reduction from originally-planned | Passenger load factor | Seat capacity reduction from originally-planned | Passenger load factor | |
| | International from/to mainland China (Chinese carriers) | 0% | 78% | -3% | 78% | -3% | 78% | |
| | International from/to mainland China (Foreign carriers) | 0% | 80% | -5% | 80% | -5% | 80% | |
| January 2020 | Regional between mainland China and Hong Kong SAR of China | 0% | 80% | -3% | 70% | -3% | 70% | |
| | Regional between mainland China and Macao SAR of China | 0% | 80% | -3% | 80% | -3% | 80% | |
| | Regional between mainland China and Taiwan, Province of China | 0% | 80% | -3% | 80% | -3% | 80% | |
| | International from/to mainland China (Chinese carriers) | 0% | 78% | -57% | 78% | -57% | 58% | |
| | International from/to mainland China (Foreign carriers) | 0% | 80% | -64% | 80% | -64% | 65% | |
| February 2020 | Regional between mainland China and Hong Kong SAR of China | 0% | 80% | -65% | 70% | -65% | 58% | |
| | Regional between mainland China and Macao SAR of China | 0% | 80% | -67% | 80% | -67% | 58% | |
| | Regional between mainland China and Taiwan, Province of China | 0% | 80% | -60% | 80% | -60% | 58% | |
| | International from/to mainland China (Chinese carriers) | 0% | 78% | -57% | 78% | -67% | 63% | |
| | International from/to mainland China (Foreign carriers) | 0% | 80% | -64% | 80% | -74% | 70% | |
| March 2020 | Regional between mainland China and Hong Kong SAR of China | 0% | 80% | -65% | 70% | -75% | 63% | |
| | Regional between mainland China and Macao SAR of China | 0% | 80% | -67% | 80% | -77% | 63% | |
| | Regional between mainland China and Taiwan, Province of China | 0% | 80% | -60% | 80% | -70% | 63% | |
| mainland Cl between m | mainland China and Hong Kong Special Administrative Region (SAR) of China, between mainland China and Macao SAR of China, as well as mainland China | | el of "originally-planned" fixed at the reported in 2018 | 2020 is estimated by airlin Seat capacity reduction w percentage from February Load factor for 1Q 2020 is | scity reduction in January and February sstimated by airlines' schedule changes; acity reduction will continue at the same tige from February to March 2020; tor for 1Q 2020 is fixed at the reported results by airlines in 2018 except Hong Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction will Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is estimated by airline Seat capacity reduction in J 2020 is e | | | |



ICAO UNITING AVIATION

Baseline:

10% seat capacity increase compared to 1Q 2019

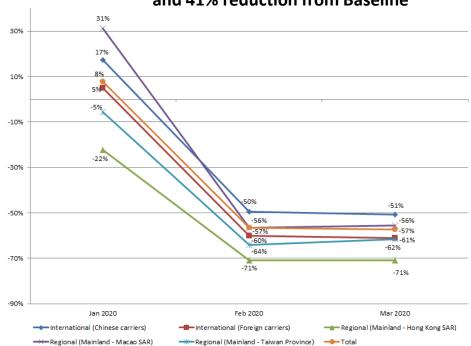


A total of YoY 10% seat capacity increase originally planned for 1Q 2020 despite the reduction of capacity between mainland China and Hong Kong SAR and Taiwan Province

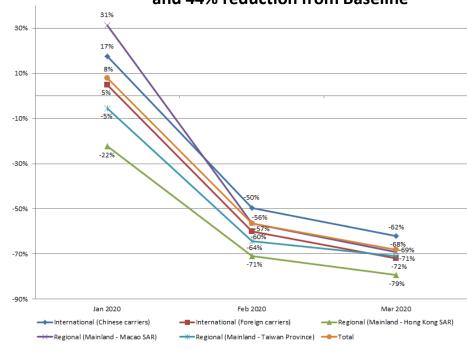
Scenarios 1 & 2:

41 to 44% seat capacity reduction from Baseline

Scenario 1: for 1Q 2020 a total of 35% reduction compared to 1Q 2019 and 41% reduction from Baseline



Scenario 2: for 1Q 2020 a total of 39% reduction compared to 1Q 2019 and 44% reduction from Baseline





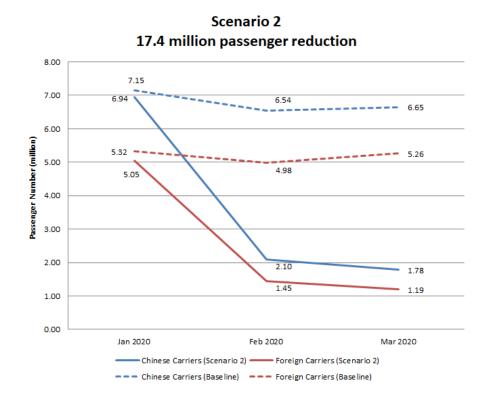
14.5 to 17.4 million "international" passenger reduction in 1Q 2020 compared to Baseline

Scenario 1 14.5 million passenger reduction 8.00 7.15 7.00 6.94 6.00 5.00 4.98 5.05 3.00 2.82 2.00 1.89 1.79 1.00 0.00

Feb 2020

Chinese Carriers (Scenario 1) Foreign Carriers (Scenario 1)

--- Chinese Carriers (Baseline) --- Foreign Carriers (Baseline)



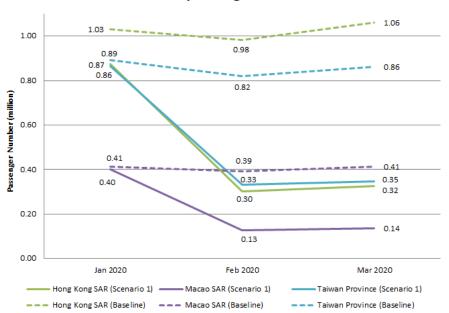
Jan 2020

Mar 2020

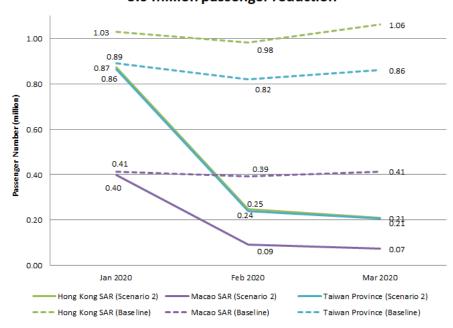


3.2 to 3.6 million "regional" passenger reduction in 1Q 2020 compared to Baseline

Scenario 1
3.2 million passenger reduction

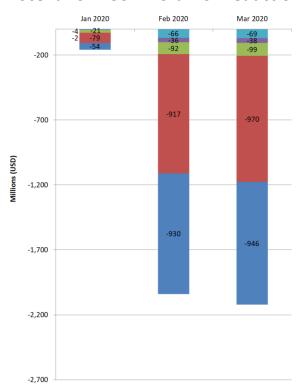


Scenario 2
3.6 million passenger reduction

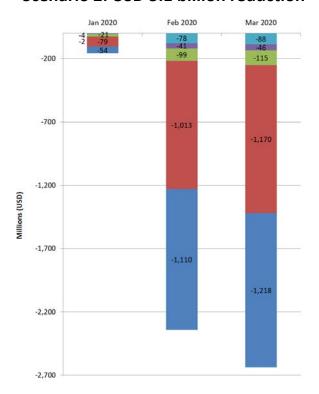


Approx. USD 4.3 to 5.1 billion potential loss of airline revenues for 1Q 2020 compared to Baseline

Scenario 1: USD 4.3 billion reduction



Scenario 2: USD 5.1 billion reduction



- International (Chinese carriers)
- International (Foreign carriers)
- Regional (Mainland Hong Kong SAR)
- Regional (Mainland Macao SAR)
- Regional (Mainland Taiwan Province)
- International (Chinese carriers): calculated with an average fare of USD 250 per passenger based on traffic/financial reports of CA, CZ and MU;
- International (Foreign carriers): assumed 15% higher average fare than Chinese carriers;
- Regional: calculated with an average fare of USD 135 per passenger based on traffic/financial reports of CA, CZ and MU

Summary of estimated impact in 1Q 2020

The preliminary estimates indicate the impact in terms of scheduled international passenger traffic from/to mainland China (including between mainland China and Hong Kong SAR of China, Macao SAR of China and Taiwan, Province of China) during 1Q 2020 compared to originally-planned:

- Overall reduction ranging from 41% to 44% of seats offered by airlines
- Overall reduction of 17.7 to 21.0 million passengers
- Approx. USD 4.3 to 5.1 billion potential loss of gross operating revenues of airlines

| | Estimated Impact on | | | | | | | | | |
|---|---------------------|-----------------------|--|-------------------------------|----------|----------|---------|--|------------|------------|
| | Number | offered by air 00) | Nu | Number of Passengers (000) | | | | Gross operating revenues of airlines (\$, million) | | |
| Scope of analysis | Scenari | io 1 | Scenar | o 2 | Scenari | o 1 | Scenari | o 2 | Scenario 1 | Scenario 2 |
| International from/to mainland China (Chinese carriers) | -9,900 | -38% | -10,700 | -41% | -7,700 | -38% | -9,500 | -47% | -\$1,930 | -\$2,380 |
| International from/to mainland China (Foreign carriers) | -8,500 | -44% | -9,200 | -47% | -6,800 | -44% | -7,900 | -51% | -\$1,960 | -\$2,260 |
| Regional between mainland China and Hong Kong SAR of China | -1,700 | -44% | -1,800 | -48% | -1,600 | -51% | -1,700 | -57% | -\$210 | -\$230 |
| Regional between mainland China and Macao SAR of China | -700 | -46% | -700 | -49% | -600 | -46% | -700 | -54% | -\$80 | -\$90 |
| Regional between mainland China and Taiwan, Province of China | -1,300 | -40% | -1,400 | -43% | -1,000 | -40% | -1,300 | -49% | -\$140 | -\$170 |
| Total | -22,100 | -41% | -23,900 -44% -17,700 -41% -21,000 -49% | | -\$4,320 | -\$5,140 | | | | |

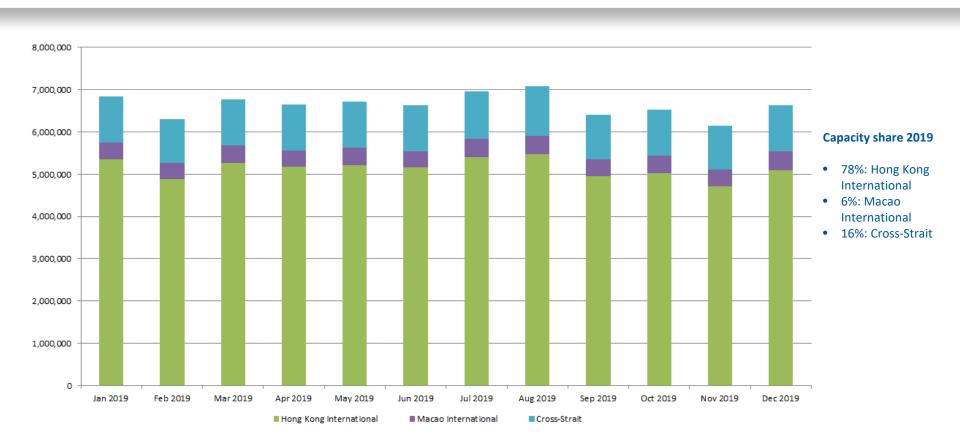
Scenario Analysis: Hong Kong SAR of China and Macao SAR of China

This is a preliminary analysis. Figures and estimates herein will be updated with the situation evolving and more information available.

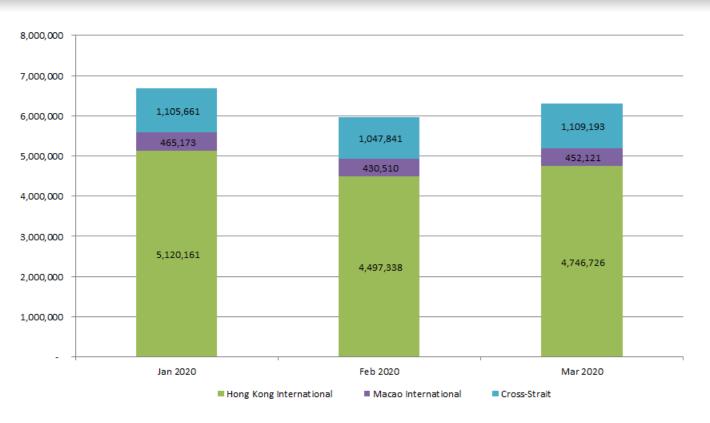


- "Hong Kong International" refers to scheduled international passenger services from/to Hong Kong Special Administrative Region (SAR) of China excluding:
 - scheduled passenger services between Hong Kong SAR of China and mainland China, Macao SAR of China and Taiwan, Province of China
- "Macao International" refers to scheduled international passenger services from/to Macao SAR of China excluding:
 - scheduled passenger services between Macao SAR of China and mainland China, Hong Kong SAR of China and Taiwan, Province of China
- "Cross-Strait" refers to scheduled passenger services among Hong Kong SAR of China, Macao SAR of China and Taiwan, Province of China excluding:
 - "Regional" already included in the mainland China analysis

Number of seats offered by airlines (monthly, 2019)



Number of seats offered by airlines (1Q 2020 originally-planned)



Capacity share 1Q 2020

- 76%: Hong Kong International
- 7%: Macao International
- 17%: Cross-Strait

Airlines originally planned to reduce seat capacity slightly due to the impact of Hong Kong protests and the continued trade tension.



Eastar Jet

UNITING AVIATION

Some 70 airlines cancelled all services or reduced services from/to Hong Kong SAR and Macao SAR

| Hong Kong International (59) | Egyptair | Korean Air | Thai AirAsia | Philippine Airline |
|------------------------------|---------------------------|----------------------------|----------------------------|--------------------|
| Aeroflot Russian Airlines | El Al Israel Airlines* | Lanmei Airlines* | Thai Airways International | Philippines AirAsi |
| Air Busan* | Emirates | Lufthansa German Airlines | United Airlines* | Scoot |
| Air Canada | Ethiopian Airlines | Malaysia Airlines | Vietjet | Thai AirAsia |
| Air France | Etihad Airways* | MIAT - Mongolian Airlines* | Vietnam Airlines | T'way Air* |
| Air India* | EZNIS AIRWAYS LLC* | Myanmar National Airlines | Virgin Australia Intl* | Vietnam Airlines* |
| Air Mauritius* | Fiji Airways | Peach Aviation Limited | Macao International (17) | Cross-Strait (9) |
| Air Niugini | Finnair | Philippine Airlines* | Air Busan* | Air Macau |
| Air Seoul, Inc | Garuda Indonesia | Philippines AirAsia Inc.* | Air Macau | Cathay Dragon |
| AirAsia | HK Express | Qantas Airways | AirAsia | Cathay Pacific Air |
| All Nippon Airways | Hong Kong Airlines | Qatar Airways | Bamboo Airways* | China Airlines |
| American Airlines* | IndiGo* | Royal Brunei Airlines | Cambodia Airways Co. Ltd* | EVA Airways |
| Asiana Airlines | Japan Airlines | Royal Jordanian | Cambodia Angkor Air* | HK Express |
| British Airways | Jeju Airlines | Scoot | Cebu Pacific Air* | Hong Kong Airlin |
| Cathay Dragon | Jetstar Asia* | Siberia Airlines* | Eastar Jet* | Mandarin Airlines |
| Cathay Pacific Airways | Jetstar Japan* | Singapore Airlines | Jeju Airlines | Tigerair Taiwan C |
| Cebu Pacific Air* | Jetstar Pacific Airlines* | South African Airways* | Jin Air* | A |

SWISS

sia Inc.*

irways

ines

Co. Ltd*

Announced since late January 2020: **Duration varies**

KLM-Royal Dutch Airlines

Lanmei Airlines*

^{*:} Airlines with all service cancelled

Baseline (hypothetical situation without COVID-19 outbreak)

- Seat capacity: used "originally-planned" winter schedule
- Load factor: used the same percentage as "International from/to mainland China (Foreign carriers)" and "Regional"

Scenario 1

- Seat capacity in January and February: estimated by airlines' schedule changes
- Seat capacity in March: applied the same reduction rate as February
- Load factor: used the same percentage as Baseline

Scenario 2

- Seat capacity in January and February: estimated by airlines' schedule changes;
- Seat capacity in March: reduced by further 10% from February;
- Load factor: decreased by 22% in February and by 17% in March

Scenario analysis: Assumptions

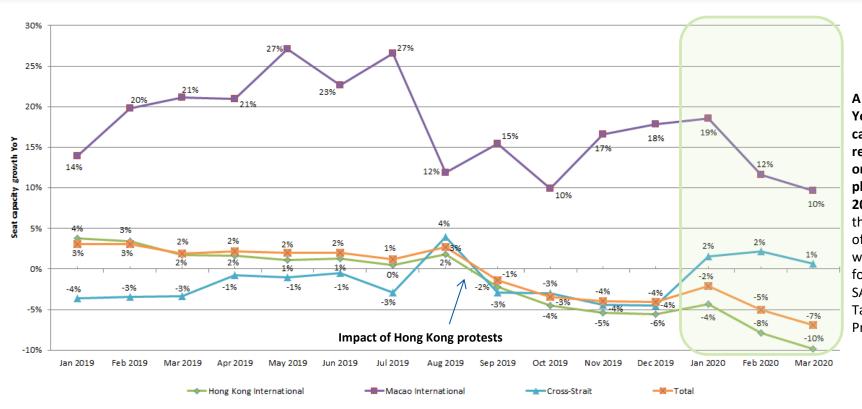
| | | Base | eline | Scena | ario 1 | Scena | ario 2 | | |
|--|--|---|---|--|---|---|-----------------------|--|--|
| | Assumptions | Seat capacity reduction from originally-planned | Passenger load factor | Seat capacity reduction from originally-planned | Passenger load factor | Seat capacity reduction from originally-planned | Passenger load factor | | |
| | Hong Kong International | 0% | 80% | -3% | 80% | -3% | 80% | | |
| January 2020 | Macao International | 0% | 80% | -3% | 80% | -3% | 80% | | |
| | Cross-Strait | 0% | 80% | -3% | 80% | -3% | 80% | | |
| | Hong Kong International | 0% | 80% | -26% | 80% | -26% | 58% | | |
| February 2020 | Macao International | 0% | 80% | -67% | 80% | -67% | 58% | | |
| 2020 | Cross-Strait | 0% | 80% | -52% | 80% | -52% | 58% | | |
| | Hong Kong International | 0% | 80% | -26% | 80% | -36% | 63% | | |
| March 2020 | Macao International | 0% | 80% | -67% | 80% | -77% | 63% | | |
| 2020 | Cross-Strait | 0% | 80% | -52% | 80% | -62% | 63% | | |
| Hong Kong (SAR) of Chi well as cross | nternational services from/to Special Administrative Region Ina and Macao SAR of China, as s-straight services between SAR, Macao SAR and Taiwan, China | Seat capacity is at the leven winter schedule; Load factor for 1Q 2020 is percentage as "Internatio China (Foreign carriers)" a | fixed at the same nal from/to mainland | Seat capacity reduction in 2020 is estimated by airlin Seat capacity reduction w percentage from February Load factor for 1Q 2020 is percentage as "Baseline" | es' schedule changes; ill continue at the same to March 2020; | Seat capacity reduction in January and Febru 2020 is estimated by airlines' schedule chang | | | |



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Baseline:

5% seat capacity reduction compared to 1Q 2019

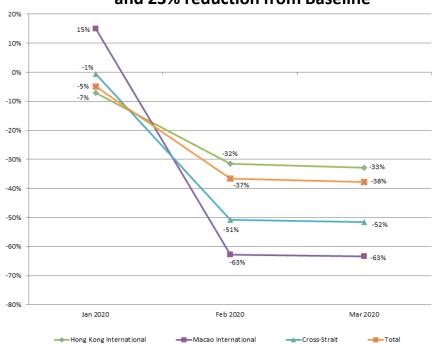


A total of YoY 5% seat capacity reduction originally planned for 1Q 2020 due to the expectation of continued weak demand for Hong Kong SAR and Taiwan Province

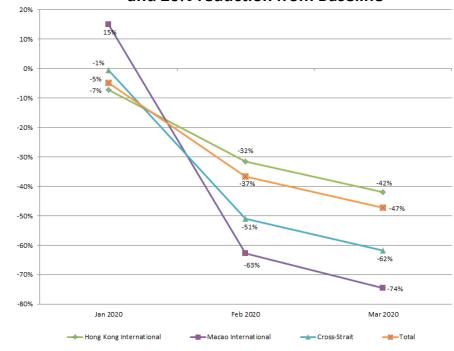
Scenarios 1 & 2:

23 to 26% seat capacity reduction from Baseline

Scenario 1: for 1Q 2020 a total of 26% reduction compared to 1Q 2019 and 23% reduction from Baseline

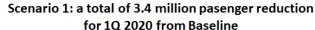


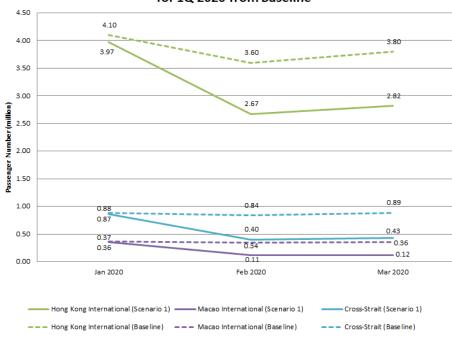
Scenario 2: for 1Q 2020 a total of 29% reduction compared to 1Q 2019 and 26% reduction from Baseline



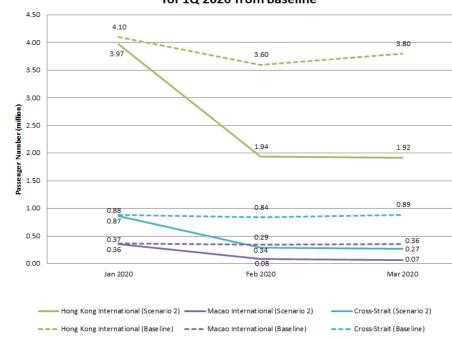


3.4 to 5.4 million passenger reduction in 1Q 2020 compared to Baseline





Scenario 2: a total of 5.4 million pasenger reduction for 1Q 2020 from Baseline

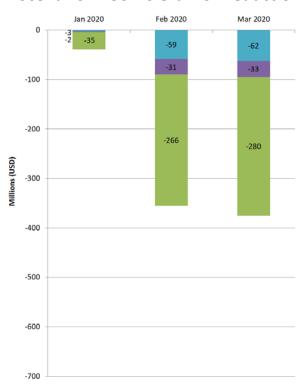




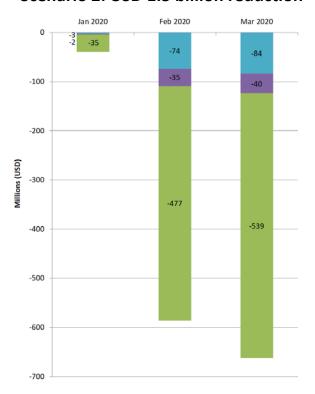
UNITING AVIATION

Approx. USD 0.8 to 1.3 billion potential loss of airline revenues for 1Q 2020 compared to Baseline

Scenario 1: USD 0.8 billion reduction



Scenario 2: USD 1.3 billion reduction



- Hong Kong International
- Macao International
- Cross-Strait
- Hong Kong International: calculated with an average fare of USD 287.5 per passenger (i.e. the same as "International (Foreign carriers)";
- Macao International and Cross-Straight: calculated with an average fare of USD 135 per passenger (i.e. the same as "Regional")

Summary of estimated impact in 1Q 2020

The preliminary estimates indicate the impact in terms of scheduled international passenger traffic from/to Hong Kong SAR of China and Macao SAR of China, as well as scheduled passenger traffic among Hong Kong SAR of China, Macao SAR of China and Taiwan, Province of China, during 1Q 2020 compared to originally-planned:

- Overall reduction ranging from 23% to 26% of seats offered by airlines
- Overall reduction of 3.4 to 5.4 million passengers
- Approx. USD 0.8 to 1.3 billion potential loss of gross operating revenues of airlines

| | Estimated Impact on | | | | | | | | | |
|-------------------------|---------------------|--|---------|------|---------|--|--------------------|------------|--------|------------|
| | Number | Number of seats offered by airlines Number of Passengers (000) (000) | | | | Gross operating revenues of airlines (\$, million) | | | | |
| Scope of analysis | Scenari | io 1 | Scenari | o 2 | Scenari | o 1 | Scenari | Scenario 2 | | Scenario 2 |
| Hong Kong International | -2,500 | -18% | -3,000 | -21% | -2,000 | -18% | -3,700 | -32% | -\$580 | -\$1,050 |
| Macao International | -600 | -45% | -600 | -48% | -500 | -45% | -600 | -53% | -\$70 | -\$80 |
| Cross-Strait | -1,100 | -35% | -1,300 | -38% | -900 | -35% | -1,200 | -45% | -\$120 | -\$160 |
| Total | -4,300 | -23% | -4,900 | -26% | -3,400 | -23% | -5,400 <i>-36%</i> | | -\$770 | -\$1,290 |

Scenario Analysis: Summary and Additional Initial Estimates

This is a preliminary analysis. Figures and estimates herein will be updated with the situation evolving and more information available.

- The direct impact of COVID-19 outbreak is expected to be greater than that caused by SARS in 2003 due to higher scale of flight cancellations and bigger economic size/air travel market of China
- The preliminary estimates indicate the impact in terms of scheduled international passenger traffic from/to China (including Hong Kong SAR of China, Macao SAR of China and cross-straight services from/to Taiwan, Province of China) during 1Q 2020 compared to originally-planned:
 - Overall reduction ranging from 36% to 39% of seats offered by airlines
 - Overall reduction of 21.1 to 26.5 million passengers
 - Approx. USD 5.1 to 6.4 billion potential loss of gross operating revenues of airlines
- The above estimates exclude, inter alia, the impact of traffic reduction related to air cargo, Chinese domestic, as well as other international services

Break-down of estimated impact in 1Q 2020

| | Estimated Impact on | | | | | | | | | |
|---|---------------------|-----------------------|---------|------|-------------------------|------|--|--------|------------|------------|
| | Number | offered by air 00) | Nu | | Passengers 00) | | Gross operating revenues of airlines (\$, million) | | | |
| Scope of analysis | Scenari | o 1 | Scenari | o 2 | Scenari | o 1 | Scenari | o 2 | Scenario 1 | Scenario 2 |
| International from/to mainland China (Chinese carriers) | -9,900 | -38% | -10,700 | -41% | -7,700 | -38% | -9,500 | -47% | -\$1,930 | -\$2,380 |
| International from/to mainland China (Foreign carriers) | -8,500 | -44% | -9,200 | -47% | -6,800 | -44% | -7,900 | -51% | -\$1,960 | -\$2,260 |
| Regional between mainland China and Hong Kong SAR of China | -1,700 | -44% | -1,800 | -48% | -1,600 | -51% | -1,700 | -57% | -\$210 | -\$230 |
| Regional between mainland China and Macao SAR of China | -700 | -46% | -700 | -49% | -600 | -46% | -700 | -54% | -\$80 | -\$90 |
| Regional between mainland China and Taiwan, Province of China | -1,300 | -40% | -1,400 | -43% | -1,000 | -40% | -1,300 | -49% | -\$140 | -\$170 |
| Sub-total | -22,100 | -41% | -23,900 | -44% | -17,700 | -41% | -21,000 | -49% | -\$4,320 | -\$5,140 |
| Hong Kong International | -2,500 | -18% | -3,000 | -21% | -2,000 | -18% | -3,700 | -32% | -\$580 | -\$1,050 |
| Macao International | -600 | -45% | -600 | -48% | -500 | -45% | -600 | -53% | -\$70 | -\$80 |
| Cross-Strait | -1,100 | -35% | -1,300 | -38% | -900 | -35% | -1,200 | -45% | -\$120 | -\$160 |
| Sub-total | -4,300 | -23% | -4,900 | -26% | -3,400 -23% -5,400 -36% | | -36% | -\$770 | -\$1,290 | |
| Grand total | -26,400 | -36% | -28,800 | -39% | -21,100 | -36% | -26,500 -46% | | -\$5,090 | -\$6,430 |

Source: ICAO estimates



Preliminary estimates of impact on domestic passenger services in 1Q 2020

The preliminary estimates indicate the impact in terms of scheduled domestic passenger traffic within mainland China during 1Q 2020 compared to originally-planned:

- Overall reduction of 40% of seats offered by airlines
- Overall reduction of 67.6 to 78.9 million passengers
- Approx. USD 6.9 to 8.1 billion potential loss of gross operating revenues of airlines

| | Estimated Impact on | | | | | | | | | |
|--------------------------------|--|------------|-------------|---------|--|----------|--|-----------------------------|--|-----------------------------------|
| | Number of seats offered by airlines (000) | | | | Nu | | Passengers 00) | | Gross operating revenu | |
| Scope of analysis | Scenari | o 1 | Scenari | o 2 | Scenari | o 1 | Scenari | o 2 | Scenario 1 | Scenario 2 |
| Domestic within mainland China | -77,400 | -40% | -77,400 | -40% | -67,600 | -43% | -78,900 | -50% | -\$6,930 | -\$8,085 |
| PRELIMINARY | Seat capacity 2020 and 609 from the orig (baseline) | % in Febru | ary and Mar | ch 2020 | Load factor in from 83% (batto 80% for 10 | aseline) | Load factor i from 83% (b to 80% in Jar 2020, 55% in February 202 60% in Marc | aseline) nuary 20 and | Calculated wit fare of USD 10 passenger bas traffic/financia CA, CZ and ML | 2.5 per ed on al reports of |

Potential loss of revenues from tourists to top 5 States for 1Q 2020

| Top 5 States | | Base | eline | Scena | ario 1 | Scenario 2 | | | |
|---|------|------------------|-----------------------------------|------------------|-----------------------------------|------------------|-----------------------------------|--|--|
| Chinese traveller had the largest share | | Passenger number | Tourism revenue (in million USD)* | Passenger number | Tourism revenue (in million USD)* | Passenger number | Tourism revenue (in million USD)* | | |
| A | | 460,161 | 446.36 | 340,318 | 330.11 | 296,616 | 287.72 | | |
| Australia | Loss | - | - | -119,843 | -116.25 | -163,545 | -158.64 | | |
| F | | 240,523 | 233.31 | 137,867 | 133.73 | 120,670 | 117.05 | | |
| France | Loss | - | - | -102,656 | -99.58 | -119,853 | -116.26 | | |
| lanan | | 3,181,840 | 3,086.38 | 2,167,273 | 2102.25 | 1,855,034 | 1,799.38 | | |
| Japan | Loss | - | - | -1,014,567 | -984.13 | -1,326,806 | -1287.00 | | |
| Thethouse | | 2,772,352 | 2,689.18 | 1,826,629 | 1771.83 | 1,589,458 | 1,541.77 | | |
| Thailand | Loss | - | - | -945,723 | -917.35 | -1,182,894 | -1147.41 | | |
| United States | | 888,102 | 861.46 | 505,096 | 489.94 | 446,707 | 433.31 | | |
| United States | Loss | - | - | -383,006 | -371.52 | -441,395 | -428.15 | | |

- Data excludes Special Administrative Regions (SAR) of China (Hong Kong SAR and Macao SAR) and Taiwan, Province of China
- Calculated with average international tourism spending of China (USD 970) per tourist reported by UNWTO

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